FOR THE YEAR 2015

#### GENERAL INSTRUCTIONS:

to 12

- 1. FOR GOVERNMENT CORPORATION: THIS GCIS SHOULD BE SUBMITTED WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF RELEASE OF MEMORANDUM CIRCULAR NO. 3 AND SUBSEQUENTLY THEREAFTER, 30 DAYS FROM THE DATE OF THE STOCKHOLDERS' MEETING. DO NOT LEAVE ANY ITEM BLANK. WRITE "N.A." IF THE INFORMATION REQUIRED IS NOT APPLICABLE TO THE GOVERNMENT CORPORATION OR "NONE" IF THE INFORMATION IS NON-EXISTENT.
- 2. IF NO MEETING IS HELD, THE CORPORATION SHALL SUBMIT THE GCIS TOGETHER WITH AN AFFIDAVIT OF NON-HOLDING OF MEETING WITHIN THIRTY (30) CALENDAR DAYS FROM THE DATE OF THE SCHEDULED ANNUAL MEETING (AS PROVIDED IN THE BY-LAWS). HOWEVER, SHOULD AN ANNUAL STOCKHOLDERS' MEETING BE HELD THEREAFTER, A NEW GCIS SHALL BE SUBMITTED/FILED.
- 3. THIS GCIS SHALL BE ACCOMPLISHED IN ENGLISH AND CERTIFIED AND SWORN TO BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION.
- 4. THE GCG SHOULD BE TIMELY APPRISED OF RELEVANT CHANGES IN THE SUBMITTED INFORMATION AS THEY ARISE. FOR CHANGES RESULTING FROM ACTIONS THAT AROSE BETWEEN THE ANNUAL MEETINGS, THE GOVERNMENT CORPORATION SHALL SUBMIT ONLY THE AFFECTED PAGE OF THE GCIS THAT RELATES TO THE NEW INFORMATION TOGETHER WITH A COVER LETTER SIGNED BY THE CORPORATE SECRETARY OF THE GOVERNMENT CORPORATION. THE PAGE OF THE GCIS AND COVER LETTER SHALL BE SUBMITTED WITHIN SEVEN (7) DAYS AFTER SUCH CHANGE OCCURRED OR BECAME EFFECTIVE.
- 5. SUBMIT A SOFT COPY IN EXCEL FORMAT SAVED IN A NON-REWRITABLE CD THE GCIS TO THE GCG SECRETARIAT, ROOM 479 MABINI HALL, MALACANANG COMPOUND.
- 6. ONLY THE GCIS ACCOMPLISHED IN ACCORDANCE WITH THESE INSTRUCTIONS SHALL BE CONSIDERED AS HAVING BEEN FILED.
- 7. THIS GCIS MAY BE USED AS EVIDENCE AGAINST THE GOVERNMENT CORPORATION AND ITS RESPONSIBLE DIRECTORS/OFFICERS FOR ANY VIOLATION OF EXISTING LAWS, RULES AND REGULATIONS.

VIOLATION OF EXISTING LAWS, RULES AND REGULATIONS						
PLEASE PRINT LEGIBLY =						
GOVERNMENT CORPORATION NAME:  CLARK DEVELOPMENT CORPORATION	DATE CREATED:					
SECONDARY NAME, IF ANY.	500 CONTROL CONTROL CO.					
CHARTER, IF ANY.	fag	FISCAL YEAR END:				
DATE OF ANNUAL MEETING PER BY-LAWS:  EVERY 2ND TUESDAY OF APRIL	EVERY 2ND TUESDAY OF APRIL					
ACTUAL DATE OF ANNUAL MEETING:	W) CD	002-644-029-000 URL ADDRESS:				
April 15, 2015 (Directors are on-hold-over capacity pursuant to RA 10149 (GOCC	Governance Act of 2011))	www.clark.com.ph				
COMPLETE PRINCIPAL OFFICE ADDRESS:		E-MAIL ADDRESS:				
Bldg. 2122, E. Quirino Street, Clark Freeport Zone, Philippine	www.info@clark.com.ph					
COMPLETE BUSINESS ADDRESS:		FAX NUMBER:				
Bldg. 2122, E. Quirino Street, Clark Freeport Zone, Philippine	s	(045) 599-2507				
NAME OF EXTERNAL AUDITOR & ITS SIGNING PARTNER:  N/A	ACHED AGENCY (if applicable): N/A	TELEPHONE NUMBER(S): (045) 599-2042 (045) 599-9000				
PRIMARY PURPOSE/ACTIVITY/INDUSTRY PRESENTLY ENGAGED IN: OPERATE, ADMINISTER, MANAGE AND DEVELOP THE CLARK FREEPORT ZONE AND T ZONE	HE CLARK SPECIAL ECONOMIC	GEOGRAPHICAL CODE: N/A				
======= INTERCOMPANY AFFILIATION	(S =============					
PARENT COMPANY		DRESS				
BASES CONVERSION DEVELOPMENT AUTHORITY		ONIFACIO TECHNOLOGY CENTER, BONIFACIO GLOBAL CITY, TAGUIG, METRO MANILA				
SUBSIDIARY/AFFILIATE		DRESS				
NOTE: USE ADDITIONAL SHEET IF	NECESSARY					

**GOVERNMENT CORPORATION NAME Clark Development Corporation** CAPITAL STRUCTURE AUTHORIZED CAPITAL STOCK, if applicable NUMBER OF AMOUNT (PhP) PAR/STATED VALUE TYPE OF SHARES \* (No. of shares X Par/Stated Value) SHARES 100.00 31,280,000 Common 3,128,000,000.00 TOTAL 31,280,000 TOTAL P SUBSCRIBED CAPITAL, if applicable NUMBER OF NO. OF SHARES IN NUMBER OF PAR/STATED % OF TYPE OF SHARES \* FILIPINO STOCK-THE HANDS AMOUNT (PhP) **OWNERSHIP** SHARES VALUE HOLDERS OF THE PUBLIC \*\* 100.00 Common 2,813,507,300.00 28,135,073 TOTAL 28,135,073 TOTAL TOTAL P 2,813,507,300.00 100% PAID-UP CAPITAL, if applicable NO. OF NUMBER OF FILIPINO TYPE OF SHARES \* PAR/STATED VALUE AMOUNT (PhP) STOCK-SHARES **OWNERSHIP** Common 28,135,073 2,813,507,300.00 TOTAL 28,135,073 TOTAL 2,813,507,300.00 100% NOTE: USE ADDITIONAL SHEET IF NECESSARY



				DECTO	DC / O	FFICERS		
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	PRESIDENTIAL APPOINTEE	BOARD	STOCK HOLDER	EX-Officio	EXEC. COMM.	TAX IDENTIFICATION NO. (TIN)	COMPENSATION PACKAGE/YR	DESIGNATION TO OTHER BOARDS OF AFFILIATES/SUBSIDIARIE
Eliseo B. Santiago     #23 Spinach st., Valle Verde 5,     Pasig City	Y	С	Y	n/a	n/a	106-210-036		N/A
Arnel Paciano D. Casanova     43 Kennedy St., North Greenhills,     San Juan, Metro Manila	Y	М	Υ	n/a	n/a	178-352-892		N/A
Arthur P. Tugade     #248 Batangas North St., Ayala     Alabang Village, Muntinlupa City	Y	М	Y	n/a	n/a	122-385-463	A)	N/A
Cresencio P. Aquino     503 Batangas East, Ayala Alabang     Village, Muntinlupa City	Y	М	Y	n/a	A/M	113-313-284	(ANNEX "A")	N/A
<ol> <li>Ricardo S. Baron No. 02 Flushing Meadows St., El Rancho Estate, Carmenville,</li> </ol>	Y	М	Y	n/a	n/a	120-505-213	ANN	N/A
Rommel A. Bondoc     Ciudad De Hizon, San Agustin,     City of San Fernando	Y	М	Y	n/a	N/M	103-338-315		N/A
7. Francis Raphael C. Elum 11-A Jem 5 Subd., Visayas Ave., Quezon City	Y	М	Υ	n/a	N/C	130-622-280	SHEET	N/A
Manuel M. Feliciano     25-4 Miles lane, Sunset Estate     Subd., Angeles City	Y	М	Y	n/a	A/C	154-588-828	SEPARATE	N/A
Jose Danilo A. Honrado     Don Pepe Cojuanco Homes Phase     Rarangay Central, Tarlac City	Y	М	Y	n/a	A/M	104-253-432	PAR	N/A
<ol> <li>Jose A.R. Melo</li> <li>Mangyan, La Vista, Quezon</li> <li>City</li> </ol>	Y	М	Y	n/a	N/M	118-014-583		N/A
<ol> <li>Francisco L. Villanueva Jr.</li> <li>655 San Martin St., Angeles City</li> </ol>	Y	М	Y	n/a	A/M	101-503-480	SEE	N/A
<ol> <li>Perlita M. Sagmit     Bldg. 1117, C.P. Romulo Street,     Clark Freeport Zone</li> </ol>	n/a	n/a	N	cs	n/a	138-581-216		N/A
13. Noel F. Manankil C.P. Romulo Street, Clark Freeport Zone	n/a	n/a	N	СТ	n/a	129-434-859		N/A

#### INSTRUCTIONS:

FOR BOARD COLUMN, PUT "C" FOR CHAIRMAN, "M" FOR MEMBER, "I" FOR INDEPENDENT DIRECTOR.

FOR PRESIDENTIAL APPOINTEE COLUMN, PUT "Y" IF A PRESIDENTIAL APPOINTEE "N" IF NOT.

FOR STOCKHOLDER COLUMN, PUT "Y" IF A STOCKHOLDER, "N" IF NOT.

FOR OFFICER COLUMN, INDICATE PARTICULAR POSITION IF AN OFFICER, FROM VP UP INCLUDING THE POSITION OF THE TREASURER,

SECRETARY, COMPLIANCE OFFICER AND/OR ASSOCIATED PERSON.

FOR EXECUTIVE COMMITTEE, INDICATE "C" IF MEMBER OF THE COMPENSATION COMMITTEE; "A" FOR AUDIT COMMITTEE, "N" FOR NOMINATION

AND ELECTION COMMITTEE. ADDITIONALLY WRITE "C" AFTER SLASH IF CHAIRMAN AND "M" IF MEMBER.



GOVERNMENT CORPORATION NAME		Clark Development Corporation
BOARD COMMITTEES	FUNCTION	COMPOSITION
SEE SEPA	ARATE S	SHEET (Annex "B")
NOTE: (	JSE ADDITIONAL	SHEET IF NECESSARY

	PLEASE PRINT LE	GIBLY ====================================
GOVERNMENT CORPORATION NAME:	Clark Deve	lopment Corporation
LIST OF AFFILIATES/SUBSIDIARIES	DESCRIPTION	NATURE/ EXTENT OF INVESTMENT
NOTE: USE A	DDITIONAL SHEET I	FNECESSARY

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***************		= PLEASE PI	RINT LEGIBLY =====			
CORPORATE NAME:		CLARK DE	VELOPMENT CO	RPORA	TION	
TOTAL NUMBER OF STOCKHOLDERS:	Twe	elve (12)	NO. OF STOCKHOLDE	RS WITH 10	OOR MORE SHARE	S EACH: One (1)
TOTAL ASSETS BASED ON LATEST AUDITED FINAN	CIAL STATI	EMENTS:	5,722	,137,240.	00	
	s	TOCKHOLDER	R'S INFORMATION			
No sept papers (I.S. (Coulored Towns against the septim		SHARE	SSUBSCRIBED			TAX IDENTIFICATION NO.
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNER- SHIP	AMOUNT PAID (PhP)	(TIN) FOR FILIPINOS or PASSPORT NO. FOR FOREIGNERS
Eliseo B. Santiago	Common		100.00			
Filipino					100.00	106-210-036
#23 Spinach st., Valle Verde 5, Pasig City					100.00	100-210-000
	TOTAL		100.00	0.000004%		
Arnel Paciano D. Casanova	Common		100.00			
Filipino					100.00	178-352-892
43 Kennedy St. North Greenhills, San Juan, Metro Manila						(M-553.57) A 5-73
	TOTAL		100.00	0.000004%		
3. Arthur P. Tugade	Common		100.00			
Filipino					100.00	122-385-463
#248 Batangas North St., Ayala Alabang Village, Muntinlupa City						
	TOTAL	39	100.00	0.000004%		2
Cresencio P. Aquino	Common		100.00			
Filipino					100.00	113-313-284
503 Batangas East, Ayala Alabang Village, Muntinlupa City				0.00000.44/		
	TOTAL		100.00	0.000004%		
5. Ricardo S. Baron	Common		100.00			
Filipino					100.00	120-505-213
No. 02 Flushing Meadows St., El Rancho Estate, Carmenville Anges City	TOTAL		100.00	0.000004%		
6. Rommel A. Bondoc	Common		100.00	0.00000470		
Filipino	Common		100.00			
Ciudad De Hizon, San Agustin, City of San					100.00	103-338-315
Fernando	TOTAL		100.00	0.000004%		
7. Francis Raphael C. Elum	Common		100.00			
Filipino						
11-A Jem 5 Subd., Visayas Ave., Quezon City					100.00	130-622-280
1126	TOTAL		100.00	0.000004%		
8. Manuel M. Feliciano	Common		100,00			
Filipino			<del> </del>			No company washing
25-4 Miles lane, Sunset Estate Subd., Angeles			<del> </del>		100.00	154-588-828
City	TOTAL		100.00	0.000004%		
TOTAL AMOUNT OF SUE		CAPITAL	600.00	0.00000000		
			UNT OF PAID-UP CAP	0.000028%	800.00	**
		TOTAL AMO	ON TOP PAID-UP CAP	HAL	Leville and the second	

INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS

Note: For PDTC Nominee included in the list, please indicate further the beneficial owners owning more than 5% of any class of the company's voting securities. Attach separate sheet, if necessary.

		=== PLEASE P	RINT LEGIBLY ==			
CORPORATE NAME:	(1)	CLARK DEVE	LOPMENT CO	RPORA	TION	
TOTAL NUMBER OF STOCKHOLDERS:	Twe	elve (12) N	O. OF STOCKHOLDE	RS WITH 10	00 OR MORE SHARE	S EACH: One (1)
TOTAL ASSETS BASED ON LATEST AUDITE	D FINANCIAL	L STATEMENTS:	5,722	,137,240.	00	
		STOCKHOLDE	R'S INFORMATION			
		SHARES SI	JBSCRIBED		AMOUNT BAIR	TAX IDENTIFICATION NO.
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	ТҮРЕ	NUMBER	AMOUNT (PhP)	% OF OWNER- SHIP	AMOUNT PAID (PhP)	(TIN) FOR FILIPINOS or PASSPORT NO. FOR FOREIGNERS
Jose Danilo A. Honrado     Filipino	Common	1	100.00			
Don Pepe Cojuanco Homes Phase 1, Barangay Central, Tarlac City	TOTAL	1	100.00	0.000004%	100.00	104-253-432
10. Jose A.R. Melo Filipino	Common	1	100.00		200-00-00	William concentration (A)
54 Mangyan, La Vista, Quezon City	TOTAL	1	100.00	0.000004%	100.00	118-014-583
11. Francisco L. Villanueva Jr. Filipino	Common	1	100.00		400.00	101-503-480
655 San Martin St., Angeles City	TOTAL	1	100.00	0.000004%	100.00	101-503-480
12. Bases Conversion Dev't. Authority Filipino	Common	28,135,062	2,813,506,200.00			909A: TUMMSHINI-978A
2/F Bonifacio Technology Center, Bonifacio Global City, Taguig, M.M.	TOTAL	28,135,062	2,813,506,200.00	100%	2,813,506,200.00	321-002-219694
13.						
	TOTAL					
14.						
	TOTAL					
15.						:4
	TOTAL					
TOTAL AMOUNT OF SU	JBSCRIBED		2,813,507,300.00 T OF PAID-UP CAF	100%	2,813,507,300.00	
		TOTAL AMOUN	OF PAID-UP CAP	HAL		

#### INSTRUCTION: SPECIFY THE TOP 20 STOCKHOLDERS AND INDICATE THE REST AS OTHERS

Note: For PDTC Nominee included in the list, please indicate further the beneficial owners owning more than 5% of any class of the company's voting securities. Attach separate sheet, if necessary.

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		==== PLEASE	PRINT LEGIBLY			
CORPORATE NAME:						
TOTAL NUMBER OF STOCKHOLDERS:						
TOTAL ASSETS BASED ON LATEST AUDITED	FS:			All the second s		
		STOCKHOLD	ER'S INFORMATIO	N		
		SHARES	SUBSCRIBED			
NAME, NATIONALITY AND CURRENT RESIDENTIAL ADDRESS	TYPE	NUMBER	AMOUNT (PhP)	% OF OWNER- SHIP	AMOUNT PAID (PhP)	TAX IDENTIFICATION NO. (TIN)
15.						
	TOTAL				×	*
16.						
	TOTAL	Negatile and Assettle				
17.						
	TOTAL					
18.						
	TOTAL					
19.						
	TOTAL					
20.						· P
CA OTHERS AND A STATE OF	TOTAL					
21. OTHERS (Indicate the number of the remaining stockholders)						
	TOTAL					
TOTAL AMOUNT OF SU	BSCRIBED					
		The Children distributes	NT OF PAID-UP CA			
INSTRUCTION: SPI	ECIFY THE	TOP 20 STOCK	CHOLDERS AND IN	IDICATE THE	REST AS OTHER	RS
24					111	

	PLEASE PRINT LEGIB	LY =======			
GOVERNMENT CORPORATION NAME: C	LARK DEVELO	PMENT COF	RPORA	TION	
INVESTMENT OF CORPORATE     FUNDS IN ANOTHER CORPORATION	AMOUNT	(PhP)	DATE OF	F BOARD RESOLUTION	
1.1 STOCKS					
BONDS/COMMERCIAL PAPER (Issued by Private Corporations, IF APPLICABLE)	30,000,0	000			
1.3 LOANS/ CREDITS/ ADVANCES				8	
1.4 GOVERNMENT TREASURY BILLS	5,000,0	00			
1.5 OTHERS	23,731,6	333		***************************************	
2. INVESTMENT OF CORPORATE FUNDS IN AC SECONDARY PURPOSES (PLEASE SPECIFY		DATE OF BO RESOLUTI		DATE OF STOCKHOLDERS RATIFICATION	
3. TREASURY SHARES	de 116 anno 160 anno	NO. OF SHARES		% AS TO THE TOTAL NO. OF SHARES ISSUED	
4. UNRESTRICTED/UNAPPROPRIATED RETAIN			AL YEAR	P 858,309,035	
5. DIVIDENDS DECLARED DURING THE IMMED					
TYPE OF DIVIDEND  5.1 CASH		AMOUNT (PhP) DATE DECLARI			
5.1 CASH 5.2 STOCK		220,000,000			
5.3 PROPERTY					
1125	OTAL	220,000,000			
6. ADDITIONAL SHARES ISSUED DURING THE	United Supplies of National Control of the Control	<u> </u>			
DATE NO. OF S	SHARES		AMOU	NT	
SECONDARY LICENSE/REGISTRATION WITH S	SEC AND/OR OTHER GO	V'T AGENCY:	<del></del>		
NAME OF AGENCY: SEC		BSP		IC	
TYPE OF LICENSE/REGN.					
DATE ISSUED:				ethereta o et ellilling ette it elle	
DATE STARTED					
OPERATIONS:	TOTAL NO. OF OFFICE	a Trotal No of the	ANIX OF THE		
TOTAL ANNUAL COMPENSATION OF DIRECTORS DURING THE PRECEDING FISCAL YEAR (2014) (in Php)	TOTAL NO. OF OFFICER	TOTAL NO. OF R EMPLOYEES, SU MANAGERIAL	PERVISORY,	TOTAL MANPOWER COMPLEMENT	
11,190,788.46	3 ADDITIONAL SHEET IF	65	8	661	
		THEOLOGICAL			

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GOVERNMENT CORPORATION NAME:	CLARK DEVELOPMENT CORPORATION

	SCHEDULE OF CAPITAL	L EXPENDITURE				
PARTICULARS	SECTOR	FOREIGN COM	PONENT	NO SUPPOR	RT SUBSIDY	
		Loan	Grant	Project	Tax	Bank loans
	Other Source	Total Local Compoonent	Total Cost	Status		
Power Transmission Projects	Subsidy from DBM/BCDA	585,859,513	585,859,513	1,0 (		
Power Transmission Projects	Subsidy from DBM/BCDA	798,448,055	798,448,055	1.5		ı
Infrastructure Projects Infrastructure Projects	BCDA Fund Releases	1,907,478,590	1,907,478,590	1.25		1
Infrastructure & Capital Outlays	Internally Generated Funds Internally Generated Funds	49,447,835 1,373,502,074	49,447,835 1,373,502,074	1 No. 1 No. 1		

GOVERNMENT CORPORATION NAME: CLARK DEVELOPMENT CORPORATION

**INCOME STATEMENT** 

For the year : 2014 (Unaudited)

	Amount
INCOME	
Business and Service Income	1,389,053,651
Gains and Premiums	
Others	91,365,324
Total Income	1,480,418,975
Less: Share of National Government	
Income After Share of National Government	
EXPENSES	
Business Expenses	
Personal Services	493,052,275
Maintenance and Other Operating Expenses	392,695,969
Financial Expenses	
Others	-
Total Expenses	885,748,244
Net Income (Loss) Before Subsidy	594,670,731
Subsidy Income	
Net Income (Loss) Before Tax	594,670,731
Income Tax Expense	40,206,327
Net Income (Loss) After Tax	554,464,404

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GOVERNMENT CORPORATION NAME: CLARK DEVELOPMENT CORPORATION

CASH FLOW STATEMENT For the year : 2014 (Unaudited)

CASH FLOW FROM OPERATING ACTIVITIES	Amount
Cash Inflows	1,792,481,287
Cash Outflows	1,184,270,808
Net Cash Provided By (Used in) Operating Actitives	608,210,479
CASH FLOWS FROM INVESTING ACTIVITIES	
Cash Inflows	4,946,415
Cash Outflows	87,068,530
Net Cash Provided By (Used In) Investing Activities	(82,122,115
CASH FLOWS FROM FINANCING ACTIVITIES	
Cash Inflows	8,783,274
Cash Outflows	17,858,763
Net Cash Provided By (Used In) Financing Activities	(9,075,489
Net Increase (Decrease) in Cash and Cash Equivalents	517,012,875
Effects of Exchange Rate Changes on Cash and Cash Equivalents	8,726,198
Cash and Cash Equivalents, Beginning of Period	1,433,571,917
Cash and Cash Equivalents, End of Period	1,959,310,990

GOVERNMENT CORPORATION NAME: CLARK DEVELOPMENT CORPORATION

For the year: 2014 (Unaudited)

**CASH BALANCE REPORT** 

-	AMOUNT	TERM (No. of Days)	RATE (Per Annum)	D	ATE
I. Cash on Hand				Issue	Maturity
II. Cash in Banks III. Net Depositswith BTr	130,792,253				
IV. Special Series (Treasury Bills) with Bangko Sentral (Identify those under trust agreements)					
V. Special Series Placements with BTr (Identify those under trust agreements					
VI. Investments in Other Securities	1,828,518,737	30-90	1.125-2.25%/NAVPU 1.005788	various	various
VII. Others					
TOTAL	1,959,310,990				

#### INVESTMENT BALANCE REPORT (same as sch. 1 of page 9)

	AMOUNT	TERM (No. of Days)	RATE (Per Annum)	DATE	
Special Series Placements with BTr (Identify thouse under trust agreements) PSALM Board	30,000,000	1825	6.875%	Apr-10	Apr-15
II. Others (Retail Treasury Bonds)	5,000,000	9125	6.125%	Oct-12	Oct-37
TOTAL	35,000,000				

GOVERNMENT CORPORATION NAME: CLARK DEVELOPMENT CORPORATION

BALANCE SHEET (For the year: 2014) Unaudited

BALAITOL OII	ASSETS	Amount		
	Current Assets			
Cash & Cash B		1,959,310,990		
Receivables (r		200,588,390		
Inventories		3,149,630		
Charles and the second and the second	and Deferred Charges	21,093,996		
	ional Reserves	-		
Others		11,140,933		
Total Curren	t Assets	2,195,283,939		
	Non-Current Assets	_,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
Long -term Re	ceivables (net)	262,078,556		
	estments (net)	58,731,633		
	& Equipment (net)	3,078,657,706		
Investment Pro		367,927,967		
Intangible Ass		301,321,901		
Others	ets	302,323,740		
A STATE OF THE PARTY OF THE PAR	www.nt Accepts			
Total Non-C	urrent Assets	4,069,719,602		
	TOTAL ASSETS	6,265,003,541		
	LIABILITIES AND EQUITY	amanda sanah akin Masakan Kara		
LIABILITIES	Current Liabilities			
Control of the Contro	n-Trade Payables	314,856,186		
	n of Long-term Debt	8,363,867		
Deposit Liabilit	ı	41,435,185		
Currency in Ci		1750°C		
	I under agreements to repurchase	-		
Current Liabilit	ties of Water Districts	-		
Others		93,505,580		
Total Curre	nt Liabilities	458,160,818		
	Non-Current Liabilities			
Deposit Payab	les	450,558,787		
Bills Payable		-		
Bonds Payable	9	*		
Notes Payable				
Mortgage Paya	able	-		
Loans and Adv	vances Payable	29,273,531		
	ement Benefits	330,823,193		
Deferred Cred	its	-		
	iabilities of Water Districts			
Others	Samuel Control District	1,127,525,695		
Non-Current L	iabilities	1,938,181,206		
Tron Guirent L	TOTAL LIABILITIES	2,396,342,024		
	EQUITY	2,000,042,024		
Government E		1940		
Capital Stock		2,813,507,300.00		
THE RESERVE OF THE PERSON NAMED IN COLUMN TWO IS NOT THE PERSON NAMED IN COLUMN TWO IS NAME	And the second s			
Restricted Cap	N-DATAS II	196,845,182.00		
Retained Earn	ings	858,309,035.00		
Others	TV.	0.000.001.015.55		
TOTAL EQUIT		3,868,661,517.00		
TOTAL LIABILITIES AND EQUITY		6,265,003,541.00		

GOVERNMENT CORPORATION NAME: CLARK DEVELOPMENT CORPORATION

NET OPERATING INCOME	Amount
Schedule 1A	
Accounts receivable - national government	
Clients deposit	361,820,882
Collection from advances on insured receivables	
Collection of loans receivables	TO THE RESERVE THE PROPERTY OF
Collection of pari-passu payables	
Collection of receivables clients	1,207,954,249
Collection of receivables operating units	162,022,914
Collection of receivables clients, employees, others	
Collection of Sales Contract Receivable	
Dividend Income	
Foreign Exchange gains (loss)	8,726,198
Gain on sale of Investment	
Interest and penalties	
interest on investments and deposits	
Lease income	
Lease income from acquired assets	
Lease payment receivable car plan	
Miscellaneous deposit	
Misc inc service charge	
Payable to clients/employees/govet agencies	
Payable to clients/employees/ others	
Redemption of agrarian reform bonds	
Reinsurance claims ECI	
Reinsurance premium Trust liabilities	
Sale of transportation of equipment	
Sale of unserviceable equipment	
Add: (other Receipts)	
TOTAL	1,740,524,243

GOVERNMENT CORPORATION NAME: CLARK DEVELOPMENT CORPORATION

#### CHART OF ACCOUNTS

For the year : 2014 (Unaudited)

Net Operating Income	
Sale of Acquired Assets	
Collection of Advances on Guaranteed Loans	
Advances on Guaranteed Loans	
Capital Expenditures	(87,068,530)
Dividend Payments	(220,000,000)
CASH SURPLUS/DEFICIT	
Operating Receipts	
Sale of goods/services	
Income from commitment and gtee fee	
Filing, processing & amendment fees	
Interest Income Direct lending	
Insurance Premium	
Fund Arrangement Fees	
Add: (Other receipts)	5,460,472
TOTAL	
Current Subsidies:	2
Other receipts: (Schedule 1A)	1,740,524,243
Total Receipts:	
Less:	THE RESIDENCE OF THE PROPERTY
Interest and Financial Charges	
Final Withholding Tax	
Prior period expenses	-
Other current expenditures	(877,652,592)
Payment of Loans	(9,589,545)
Others (refunds of clients deposits/bonds)	(25,934,974)
TOTAL	525,739,073

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	DEBUTA M. CACHIT	6	OF THE ABOVE	MENTIONED
l,	PERLITA M. SAGMIT (NAME)		SITION)	E-WENTIONED
THIS GOVERNMENT	DRATION DECLARE UNDER THE P CORPORATION INFORMATION SHE FAITH, DULY VERIFIED BY ME AND	EET WHICH CONS	ISTS OF SEVENTEEN	( 17 ) PAGES HAVE
YEARS SHALL BE COREVOCATION OF T	THAT THE FAILURE OF THE COR ONSTRUED AS NON-OPERATION THE CORPORATIONS CERTIFICAT BY WAIVES ITS RIGHT TO A HEARIN	N OF THE COR	PORATION AND A DRATION, IN THIS	GROUND FOR THE
DONE THIS	DAY OF 0 6 MAY 2015	, 20 IN	Angeles City	
		Angeles Cit	(SIGNATURE)	
	AND SWORN TO BEFORE ME IN _ _, AFFIANT PERSONALLY APPEARE			
	ISSUED AT _			
Percona	ly known			
DOC. NO: 1819 : PAGE NO. 18 : BOOK NO. 14 : SERIES OF 2015 :	NOTARY PUBLIC FOR	ember 31,	RAMPEZ MANWONG	
		Roll of IBP I PTR No. 0571 MCLE Con	Attorne No. 01213	ity

# BENEFIT PACKAGE FOR THE BOARD OF DIRECTORS (Pursuant to Executive Order No. 24) IMPLEMENTING RULES AND REGULATIONS

1. Per Diems will be paid to Directors based on attendance in meetings as follows:

#### a. For Board Meetings

- > P18,000 per Board Meeting for the Chairman of the Board, with a maximum of P432,000 per year.
- > ₱15,000 per Board Meeting for the Members of the Board, with a maximum of ₱360,000 per year.

#### b. For Committee Meetings

> ₱9,000 per Board Committee Meeting, with a maximum 2 meetings per month, or ₱216,000 per year.

#### 2. Reimbursable Expenses

As general rule: All necessary expenses of member of the Board of Directors to attend Board and other meetings and discharge their official duties shall be paid directly by CDC.

Reimbursable expenses are allowed in the exigency of service and subject to submission of receipts. Said expenses may be reimbursed but only for the following items incurred in the performance of official functions based on the approved budget and subject to accounting and auditing rules and regulations:

- a. Transportation expenses in going to and from the place of meetings;
- b. Meals during business meetings;
- c. Travel expenses during official travel; and
- d. Communication expenses.

Total Allowable Reimbursable Expenses per Director are as follows:

- Reimbursable expenses for Transportation and Meals shall be P20,000 per month, or P240,000 per year.
- Communication expenses is P2,500 per month, or P30,000 per annum.
- > Travel expenses during official travel are subject to BCDA's approval of the trip and CDC's Annual Budget.

#### a. Transportation Expenses

- Entitled Director can reimburse fuel purchases, subject to submission of the following documents:
  - · Request for Reimbursement Form;
  - · Official Receipt or Cash Invoice;
  - Itinerary of Travel; and
  - · Certification that the expense incurred was used on official trips.

#### b. Meals during Business Meetings

- > Reimbursement should be supported by the following documents:
  - · Request for Reimbursement Form;
  - · Official Receipts or Cash Invoices for the meals incurred;
  - Request for Refreshment Form, indentifying the:
    - Name of persons represented, and their Company; and
    - o Items discussed and resolved during the meeting.
  - Certification that expenses incurred was official in nature.

#### c. Travel Expenses during Official Travel

#### 1. Thru Cash Advance. Supporting documents are as follows:

- BCDA Approval of Authority to Travel;
- · Invitation (if applicable);
- · Itinerary of Travel (for computation of Per Diem) and;
- Certification from Accounting Department that availee has no outstanding Cash Advance (CA)

#### **Upon Liquidation**

- Liquidation Report;
- · Certificate of Travel Completed and Itinerary of travel;
- Used Plane Ticket/E-Ticket;
- · Official Receipt for Hotel Accommodation;
- · Certified true copies of CA documents; and
- Official Receipt for Participation/Registration fee, Visa (when applicable).

#### 2. Reimbursement

- Request for Reimbursement Form;
- BCDA Approval of Authority to Travel;
- Invitation (if applicable);
- Certificate of Travel Completed and Itinerary of travel;
- Used Plane Ticket/E-Ticket;
- · Official Receipt for Hotel Accommodation; and
- Official Receipts for Participation/Registration fee, Visa (when applicable)

#### d. Communication Expenses

- Every Director is entitled to reimburse communication expenses not exceeding P2,500 per month, subject to the submission of the following documents:
  - Request for Reimbursement Form;
  - Official Receipt;
  - · Billing Statement/Invoice (under the name of the Director); and
  - Certification that expenses incurred was official in nature.

#### CLARK DEVELOPMENT CORPORATION

#### BOARD COMMITTEES COMPOSITION AND FUNCTIONS

#### **Governance Committee and Strategic Planning Committee**

#### Composition:

- 1 Chairman
- 2 Members

Chairman

- Chairman Eliseo B. Santiago

Members

- Vice Chairman Arnel Paciano D. Casanova

P/CEO Arthur P. Tugade

#### Mandates:

- 1. Recommend the manner by which CDC Board's performance may be evaluated and propose an objective performance criteria to be approved by the Board;
- Oversee the periodic performance evaluation of the Board and its committees and Management; also conduct self-evaluation of their respective performance;
- 3. Recommend to the Board the continuing education of Directors, assignment to Board Committees, succession plan for the Executive Officers, and their remuneration commensurate with corporate and individual performance;
- 4. Guide Management, on behalf of the Board, in charting CDC's long term strategic plan which is consistent with CDC's Vision and Mission; and
- Ensure that the long-term strategic plan is translated into short term to medium term implementation plans that are specific, measurable and time-framed for ease of implementation and monitoring.

#### **Executive Committee (ExCom)**

#### Composition:

1 Chairman

6 Members

Chairman -

P/CEO Arthur P. Tugade

Members -

Vice Chairman Arnel Paciano D. Casanova

Dir. Ricardo S. Baron
Dir. Rommel A. Bondoc
Dir. Francis Raphael C. Elum
Dir. Manuel M. Feliciano

Dir. Jose Danilo A. Honrado

#### Mandates:

 Tackle matters pertaining to policies on operations, organization, personnel, finance and other policies not specifically assigned or within the mandates of

Mandates:

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other Board Committees;

- Handle major issues and concerns of other Board Committees requiring action from Management;
- 3. Be the "Clearing House" for Board agenda items, except regular reports of the Board Committees, which may be directly submitted to the Board through the Board Secretariat;
- 4. Recommend for Board's approval, all business contracts and projects covering tenure on the land and facilities thereon, whether direct lease or sub-lease, including renewals, supplements and amendments not falling within the Board approved policies or may materially change the original contract or agreement; and
- 5. Endorse, subject to Board's ratification, Management approved contracts, projects, and requests of locators falling within the existing Board approved policies. Where the terms of the contract/project/request of locator would entail a policy issue falling within the mandate of other Board Committees, the concerned Board Committee shall formulate the necessary policy for approval of the Board through the Excom.

#### **Audit Committee**

#### Composition:

1 Chairman

3 Members

Chairman

Dir. Manuel M. Feliciano

Members

Dir. Jose Danilo A. Honrado

Dir. Francisco L. Villanueva Jr.

Dir. Cresencio P. Aquino

#### Mandates:

- Assist the Board in fulfilling its oversight responsibilities for the financial reporting process, the system of internal control, the audit process, and the process for monitoring compliance with laws and regulations and the code of conduct;
- Review and approve audit scope and frequency and the annual internal audit plan. Approve all auditing and non-auditing services of the Internal Audit Department;
- Review the financial statements before submission to the Board to ensure that they are in compliance with accounting standards and in compliance with tax, legal, regulatory and Commission on Audit (COA) requirements;
- Receive and review reports of internal and external auditors and regulatory agencies, and ensure that Management is taking appropriate corrective actions, in a timely manner, to address identified control and compliance issues; and

5. Ensure that internal auditors have free and full access to all the CDC's records, properties and personnel relevant to and required by its function and that the internal audit activity shall be free from interference in determining its scope, performing its work and communicating its results.

#### **Finance & Risk Management Committee**

#### Composition:

1 Chairman

4 Members

Chairman Members - Chairman Eliseo B. Santiago

Vice Chairman Arnel Paciano D. Casanova

P/CEO Arthur P. Tugade Dir. Ricardo S. Baron Dir. Jose Armando R. Melo

#### Mandates:

- Issue yearly budget guidelines for consideration of the Board and perform regular in-depth review of CDC's financial performance and operating budget;
- Provide oversight function in the fiscal management of CDC resources and conduct a regular in-depth review of the financial terms of all loan requirements of CDC.
- Perform oversight function in managing the risks of CDC (e.g. credit, market, liquidity, operational, legal, reputational, etc.) and ensure that up-to-date crisis management processes are in place and regularly tested;
- Develop the Risk Management Policy of CDC, ensure compliance with the same and ensure that the risk management process and compliance are embedded throughout the operations of CDC, especially at the Board and Management level; and
- 5. Provide quarterly update to the Board of key risk management issues as well as *ad hoc* reporting and evaluation of investment proposals.

## Organization & Personnel Committee/ Nomination & Remunerations Committee

#### Composition:

- 1 Chairman
- 2 Members

Chairman

- Dir. Francis Raphael C. Elum

Members

Dir. Rommel A. Bondoc

Dir. Jose Armando R. Melo

Mandates:

Approved by the Board on 22 February 2013

Board Committees Composition/Membership:

Approved by the Board on 11 January 2013, Amended on 07 February 2013 and 25 April 2014

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#### Mandates:

- Install and maintain a process to ensure that CDC officers to be nominated or appointed shall have the qualifications and none of the disqualifications mandated under the law, rules and regulations;
- Review and evaluate the qualifications of all persons nominated to positions in CDC which require appointment by the Board;
- Assist the Board in the conduct of studies, policy formulation, and monitoring of the implementing guidelines as pertains issues, concerns and problems that affect organization and personnel;
- Coordinate with Management in addressing specific key result areas (KRAs) and adherence to existing policies on such matters as personnel recruitment, performance evaluation standards and processes, assignments, promotions and entitlements; and
- Pursue broad organizational goals such as the promotion of meritocracy, the development of teamwork and the enhancement of morale among CDC personnel.

#### **Security Committee**

#### Composition:

- 1 Chairman
- 2 Members

Chairman

Dir. Jose Danilo A. Honrado

Members

Dir. Francisco L. Villanueva Jr.

Dir. Cresencio P. Aguino

#### Mandates:

- Provide the Board with policy-level studies, threat assessments and other reports relating to the security interests and concerns of CFZ and CSEZ;
- Submit appropriate recommendations to the Board, particularly on matters requiring action and/or attention of the CDC Management;
- 3. In the exercise of its oversight function across the CFZ and CSEZ security system, assist and coordinate closely with relevant Management offices, units and departments, particularly the Public Safety Department for the effective and efficient pursuit of the security goals and objectives of CDC; and
- When requested by Management, render advisory services to ensure a threatfree, peaceful and orderly security environment in the Zone.



#### **Utilities & Infrastructure Oversight Committee (Adhoc Committee)**

#### Composition:

1 Chairman

3 Members

Chairman - Chairman Eliseo B. Santiago

- Dir. Rommel A. Bondoc Members

> - Dir. Francis Raphael C. Elum Dir. Francisco L. Villanueva Jr.

- 1. Serve as clearing house for infrastructure and estate management projects and policies before presentation to the CDC Board and Excom;
- 2. Guide CDC Management in drafting policies and conceptualizing long-term development plans that pertain to CFZ and CSEZ infrastructure and estate management;
- 3. Assist CDC Management in handling problems and concerns related to day-today provision of utility services in the Zone (power, telecom, solid waste, transportation, water and sewerage, and others); and
- 4. Review, on behalf of the Board, the development plans of potential locators in CFZ and CSEZ to ensure that they are consistent with CDC's long-term strategic plan.